



**PILBARA**  
REGIONAL COUNCIL

**DRAFT ANNUAL BUDGET**

**2013-2014**

| <b>CONTENTS</b>  | <b>PAGE</b> |
|--|-------------|
| Chairperson's introduction                               | 1           |
| Chief Executive Officer's summary                        | 2-3         |
| Budget processes   | 4           |
| <b>Overview</b>  |             |
| 1. Activities, initiatives and key strategic activities  | 5           |
| 2. Budget influences                                     | 7           |
| <b>Statutory Budget For The Year 2013-2014</b>           |             |
| · Budget Comprehensive Income Statement (by Program)     | 8           |
| · Budget Comprehensive Income Statement (by Nature/Type) | 9           |
| · Budget Statement of Financial Activity                 | 10          |
| · Budget Rate Setting Statement                          | 11          |
| · Budget Statement of Cashflow                           | 12          |
| · Notes to and Forming Part of the Annual Budget         | 13-26       |
| · Supporting Schedules                                   | 27-30       |

## **Chairperson's Introduction**

The Annual Budget includes a range of activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Regional Council Strategic Plan.

In its 2013/14 Annual Budget, the Pilbara Regional Council's primary focus will be on delivering a number of important project initiatives:

- CLGF Coastal Locations and Rest Stops Project 2010/11
- CLGF Coastal Locations and Rest Stops Project 2011/12
- Payroll Processing Project
- Regional Business Planning Implementation
- Regional Migration Project
- Business Continuity Planning Project
- Regional Waste Strategy
- Coastal Access Management Strategy
- Regional GIS Data Procurement Project
- Major Developments Town Planning Policy
- Building Approvals and Certifications Project

The Regional Council has undergone some significant changes in the past twelve months. Member local governments' have been consulted and have identified the projects they wish the PRC to facilitate on their behalf over the next year.

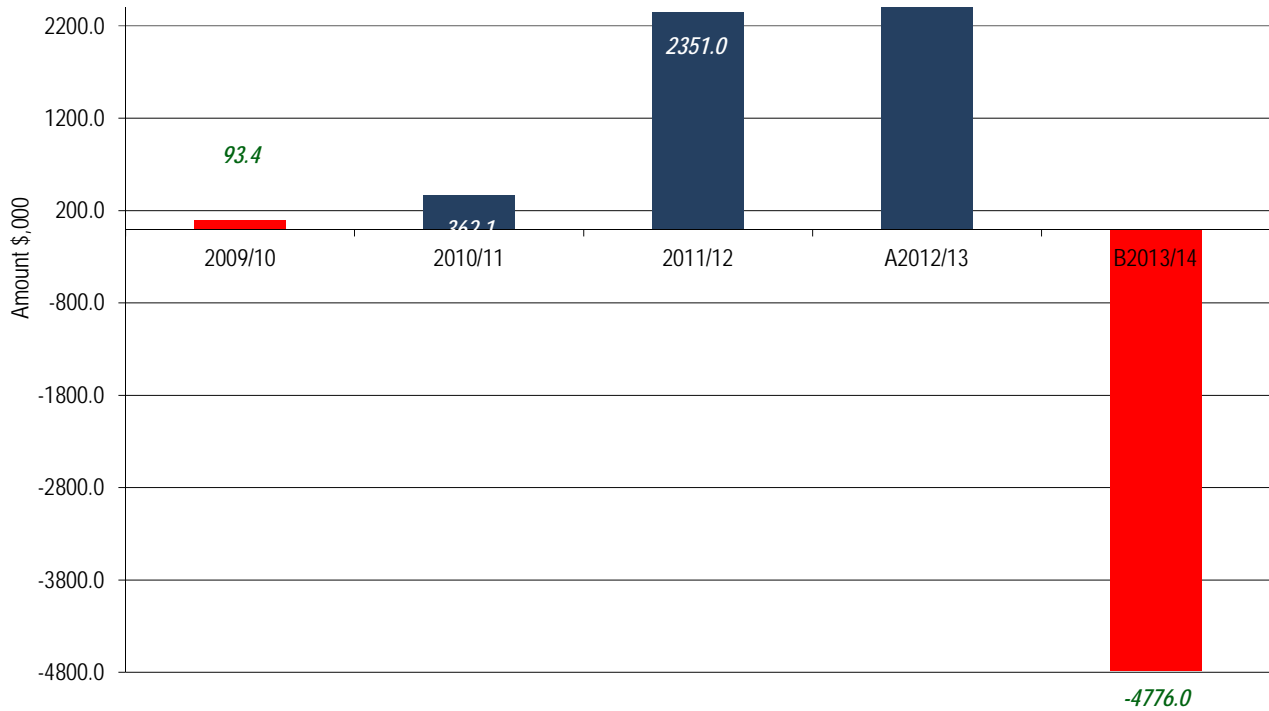
Finally, I take this opportunity to thank my fellow Councillors and the PRC staff for their enthusiasm, professionalism and commitment in the development of the 2013-2014 Annual Budget.

**Cr Lynne Craigie**  
**Chairperson**  
**Pilbara Regional Council**

## Chief Executive Officer's Summary

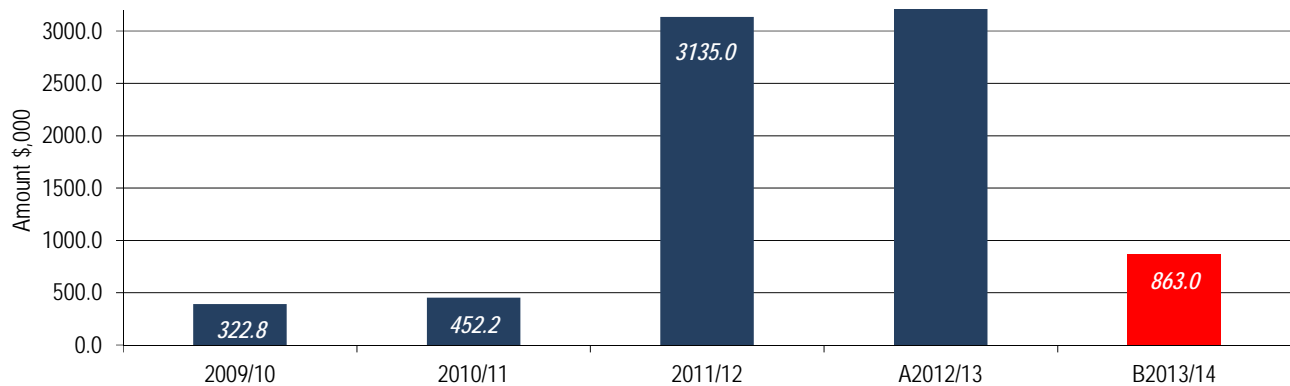
The Regional Council has prepared its Annual Budget for the 2013/14 financial year. Key budget information is provided below about the operating result, cash and investments, financial position and strategic objectives.

### 1. Operating Result



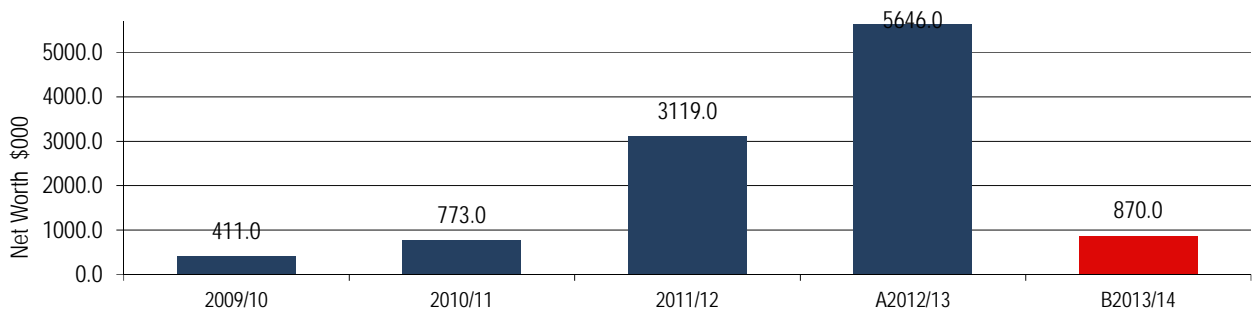
The expected operating result for the 2013/14 year is a deficit of \$4,776,542, which is a decrease of \$7.3M over 2012/13. The lower operating result is due to expenditure on projects relating to grant funding received in 2012/13.

### 2. Cash Flow Result



Cash of \$5.4M will be utilised to fund expenditure on identified projects during 2013/14.

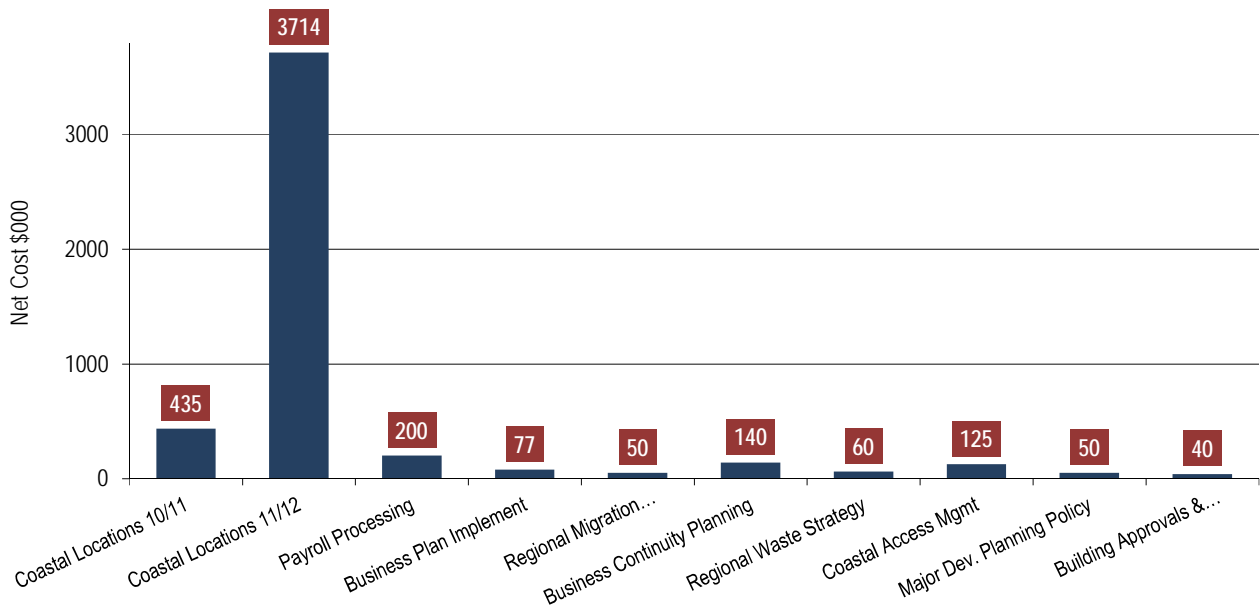
### 3. Financial Position



The net assets (net worth) is expected to decrease by \$2.5M to \$566,000 . This is mainly due to the use of cash received to fund major initiatives.

### 4. Strategic Objectives

The Annual Budget includes a range of activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Strategic Plan. The graph below shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Plan for the 2013/14 year.



**Anthony Friday**  
**Chief Executive Officer**

## Budget Processes

This section lists the budget processes undertaken in order to adopt the Annual Budget in accordance with the Local Government Act 1995 and its Regulations.

The preparation of the budget begins with the Chief Executive Officer preparing the operating and capital components of the annual budget . A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings. A 'draft' budget is prepared in accordance with the Act and submitted to Council for approval.

The budget is required to be adopted by 31 August in each year. The key dates for the budget process are summarised below:

### Budget process

- |  |        |
|--|--------|
| 1. Officers prepare operating and capital estimates for inclusion in the budget and plan | May-13 |
| 2. Council considers draft budget at informal briefings                                  | Jun-13 |
| 3. Proposed budget is presented to Council for approval                                  | Jul-13 |
| 4. Copy of adopted budget is submitted to the Department                                 | Aug-13 |

## 1. Activities, Initiatives and Key Strategic Activities

This section provides a description of the activities to be funded in the Budget for the 2013/14 year and how these will contribute to achieving the strategic objectives.

### Activities

| Activity                | Description  | (Revenue)<br>Expenditure<br>Net Cost \$ |
|-------------------------|--|---|
| General Purpose Funding | Details amount received on investments   | (55,000)<br>-                           |
|                         |  | <b>(55,000)</b>                         |
| Governance              | This service provides assistance to elected members of the Council.                  | (18,000)<br>56,000                      |
|                         |  | <b>38,000</b>                           |
| Other Governance        | This service provides for the administration expenses of the Council.                | (1,005,000)<br>1,528,823                |
|                         |  | <b>523,823</b>                          |
| Economic                | This service provides for area promotion and support to regional tourism initiatives | -<br>4,269,719                          |
|                         |  | <b>4,269,719</b>                        |

### Initiatives

- ◆ CLGF Coastal Locations & Rest Stops Project 2010/11
- ◆ CLGF Coastal Locations & Rest Stops Project 2011/12
- ◆ Payroll Processing
- ◆ Regional Business Plan Implementation
- ◆ Regional Migration Agreement
- ◆ Business Continuity Planning
- ◆ Regional Waste Strategy
- ◆ Coastal Access Management Strategy
- ◆ Regional GIS Data Procurement
- ◆ Major Developments Town Planning policy
- ◆ Buildin Approvals and Certifications Project

## **2. Budget Influences**

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

### **2.1 External influences**

In preparing the 2013/14 Draft Budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Local Government Cost Index (LGCI) increases on goods and services of 3.5% per annum .
- Prevailing economic conditions .
- Success of Grant Applications for funding of projects.

### **2.2 Internal influences**

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2013/14 Draft Budget. These matters have arisen from events occurring in the 2012/13 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2013/14 year. These matters and their financial impact are set out below:

- Budget surplus for 2012/13 financial year

### **2.3 Budget principles**

In response to these influences, budget principles were developed upon which the officers were to prepare their budgets. The principles included:

- LGCI or market levels
- New revenue sources to be identified where possible
- Operating revenues and expenses arising from uncompleted 2012/13 projects to be included.

### **2.4 Legislative requirements**

Under the Local Government Act 1995 (“the Act”), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include a range of information required by the Local Government (Financial Management ) Regulations 1996 (“the Regulations”) which support the Act.

Section 6.2(2) of the Act requires the Council to have regard to the contents of the Local Governments Plan for the Future when preparing its annual budget.

The 2013/14 Draft Budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes statutory statements being a budget comprehensive income, budget statement of financial activity, budget statement of cash flows, budget rate setting statement and notes forming part of the annual budget. These statements have been prepared for the year ended 30 June 2014 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.



**PILBARA REGIONAL COUNCIL  
BUDGET COMPREHENSIVE INCOME STATEMENT  
BY PROGRAM  
FOR THE YEAR ENDED 30 JUNE 2014**

| 2012/13            |  |       | 2012/13            | 2013/14            |
|--------------------|--|-------|--------------------|--------------------|
| BUDGET             |  | NOTES | ACTUAL             | ADOPTED<br>BUDGET  |
| \$                 | <b>EXPENDITURE</b>                               |       | \$                 | \$                 |
| (1,083,876)        | Governance                                       |       | (733,458)          | (1,584,823)        |
| (2,202,939)        | Economic Services                                |       | (1,748,117)        | (4,269,719)        |
| -                  | Other Property and Services                      |       | -                  | -                  |
| <b>(3,286,815)</b> |  |       | <b>(2,481,575)</b> | <b>(5,854,542)</b> |
|                    | <b>REVENUE</b>                                   |       |                    |                    |
| 89,100             | General Purpose Funding                          |       | 79,337             | 55,000             |
| 1,097,312          | Governance                                       |       | 1,159,470          | 1,023,000          |
| -                  | Economic Services                                |       | 3,798,103          | -                  |
| -                  | Other Property & Services                        |       | -                  | -                  |
| 1,186,412          |  |       | 5,036,910          | 1,078,000          |
| <b>(2,100,403)</b> | <i>Increase(Decrease)</i>                        |       | <b>2,555,335</b>   | <b>(4,776,542)</b> |
|                    | <b>DISPOSAL OF ASSETS</b>                        |       |                    |                    |
| (8,713)            | Profit/(Loss) on Sale of Plant and Equipment     | 5     | (8,712)            | 0                  |
| 0                  | Profit/(Loss) on Sale of Furniture and Equipment |       | 0                  | 0                  |
| <b>(8,713)</b>     | <i>Gain (Loss) on Disposal</i>                   |       | <b>(8,712)</b>     | <b>0</b>           |
| <b>(2,109,116)</b> | <i>Total Comprehensive Income</i>                |       | <b>2,546,623</b>   | <b>(4,776,542)</b> |

**PILBARA REGIONAL COUNCIL  
BUDGET COMPREHENSIVE INCOME STATEMENT  
BY NATURE AND/OR TYPE  
FOR THE YEAR ENDED 30 JUNE 2014**

| 2012/13            |   |       | 2012/13            | 2013/14            |
|--------------------|---|-------|--------------------|--------------------|
| BUDGET             |   | NOTES | ACTUAL             | ADOPTED BUDGET     |
| <b>\$</b>          | <b>EXPENDITURE</b>                        |       | <b>\$</b>          | <b>\$</b>          |
| (244,012)          | Employee Costs                            |       | (251,781)          | (349,600)          |
| (2,950,307)        | Materials & Contracts                     |       | (2,147,256)        | (5,341,242)        |
| (6,285)            | Utilities                                 |       | (5,100)            | (2,500)            |
| (2,942)            | Depreciation on Non-Current Assets        |       | 0                  | (3,000)            |
| (7,000)            | Employee Provisions                       |       | 3,740              | (4,000)            |
| (15,409)           | Insurances                                |       | (16,984)           | (20,000)           |
| (60,860)           | Other Expenses                            |       | (64,193)           | (134,200)          |
| <b>(3,286,815)</b> |   |       | <b>(2,481,575)</b> | <b>(5,854,542)</b> |
|                    | <b>REVENUE</b>                            |       |                    |                    |
| 212,500            | Grants & Subsidies                        |       | 4,017,848          | 125,000            |
| 884,812            | Contributions, Reimbursements & Donations |       | 939,724            | 898,000            |
| -                  | Fees & Charges                            |       | -                  | -                  |
| 89,100             | Interest Earned                           |       | 79,337             | 55,000             |
| 1,186,412          |   |       | 5,036,910          | 1,078,000          |
| 0                  | Profit on Asset Disposals                 |       |                    |                    |
| (8,713)            | Loss on Asset Disposals                   | 5     | (8,712)            | 0                  |
| <b>(2,109,116)</b> | <b>NET RESULT</b>                         |       | <b>2,546,623</b>   | <b>(4,776,542)</b> |
|                    | <b>Other Comprehensive Income</b>         |       |                    |                    |
| -                  | Prior Year Adjustments                    |       | 0                  | -                  |
| -                  |   |       | 0                  | -                  |
| <b>(2,109,116)</b> | <b>TOTAL COMPREHENSIVE INCOME</b>         |       | <b>2,546,623</b>   | <b>(4,776,542)</b> |

**PILBARA REGIONAL COUNCIL  
BUDGET FINANCIAL ACTIVITY STATEMENT FOR THE YEAR ENDING 30 JUNE 2014**

| 2012/13 BUDGET       |  | 2012/13 ACTUAL       | 2013/14 BUDGET       | 2013/14 JULY       | 2013/14 AUGUST     | 2013/14 SEPTEMBER  | 2013/14 OCTOBER    | 2013/14 NOVEMBER   | 2013/14 DECEMBER   | 2013/14 JANUARY      | 2013/14 FEBRUARY   | 2013/14 MARCH      | 2013/14 APRIL      | 2013/14 MAY        | 2013/14 JUNE       | 2013/14 TOTAL        |
|----------------------|--|----------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|
| <b>\$</b>            | <b>OPERATING REVENUE</b>               | <b>\$</b>            | <b>\$</b>            | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>            | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>          | <b>\$</b>            |
| 89,100               | General Purpose Funding                | 79,337               | 55,000               | 4,582              | 4,582              | 4,582              | 4,582              | 4,582              | 4,582              | 4,582                | 4,582              | 4,582              | 4,582              | 4,582              | 4,604              | 55,000               |
| 1,097,312            | Governance                             | 1,159,470            | 1,023,000            | -                  | -                  | 880,000            | -                  | -                  | -                  | 143,000              | -                  | -                  | -                  | -                  | -                  | 1,023,000            |
| -                    | Economic Services                      | 3,798,103            | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| -                    | Other Property and Services            | -                    | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| <b>\$1,186,412</b>   |  | <b>\$5,036,910</b>   | <b>\$1,078,000</b>   | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$884,582</b>   | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$147,582</b>     | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$4,582</b>     | <b>\$4,604</b>     | <b>\$1,078,000</b>   |
|                      | <b>LESS OPERATING EXPENDITURE</b>      |                      |                      |                    |                    |                    |                    |                    |                    |                      |                    |                    |                    |                    |                    |                      |
| -                    | General Purpose Funding                | -                    | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| (1,092,589)          | Governance                             | (742,170)            | (1,584,823)          | (127,338)          | (130,504)          | (159,838)          | (130,544)          | (127,338)          | (133,764)          | (127,348)            | (130,514)          | (127,338)          | (130,574)          | (127,348)          | (132,379)          | (1,584,823)          |
| (2,202,939)          | Economic Services                      | (1,748,117)          | (4,269,719)          | (33,013)           | (33,013)           | (33,013)           | (51,878)           | (33,013)           | (37,729)           | (987,255)            | (607,445)          | (602,729)          | (635,742)          | (607,445)          | (607,445)          | (4,269,719)          |
| -                    | Other Property & Services              | -                    | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| <b>(\$3,295,528)</b> |  | <b>(\$2,490,287)</b> | <b>(\$5,854,542)</b> | <b>(\$160,351)</b> | <b>(\$163,517)</b> | <b>(\$192,851)</b> | <b>(\$182,421)</b> | <b>(\$160,351)</b> | <b>(\$171,493)</b> | <b>(\$1,114,603)</b> | <b>(\$737,958)</b> | <b>(\$730,066)</b> | <b>(\$766,315)</b> | <b>(\$734,792)</b> | <b>(\$739,824)</b> | <b>(\$5,854,542)</b> |
| <b>(\$2,109,116)</b> | <i>Increase/(Decrease)</i>             | <b>\$2,546,623</b>   | <b>(\$4,776,542)</b> | <b>(\$155,769)</b> | <b>(\$158,935)</b> | <b>\$691,731</b>   | <b>(\$177,840)</b> | <b>(\$155,769)</b> | <b>(\$166,911)</b> | <b>(\$967,021)</b>   | <b>(\$733,377)</b> | <b>(\$725,485)</b> | <b>(\$761,734)</b> | <b>(\$730,211)</b> | <b>(\$735,220)</b> | <b>(\$4,776,542)</b> |
|                      | <b>ADD</b>                             |                      |                      |                    |                    |                    |                    |                    |                    |                      |                    |                    |                    |                    |                    |                      |
| 2,942                | Depreciation Written Back              | -                    | 3,000                | 300                | 300                | 300                | 270                | 270                | 270                | 270                  | 240                | 270                | 270                | 240                | -                  | 3,000                |
| 8,713                | Profit/Loss on Sale of Asset           | 8,712                | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| -1000                | Movement in Provisions                 | 662                  | 1,000                | 100                | 100                | 100                | 90                 | 90                 | 90                 | 90                   | 80                 | 90                 | 90                 | 80                 | -                  | 1,000                |
| <b>\$10,655</b>      |  | <b>\$9,374</b>       | <b>\$4,000</b>       | <b>\$400</b>       | <b>\$400</b>       | <b>\$400</b>       | <b>\$360</b>       | <b>\$360</b>       | <b>\$360</b>       | <b>\$360</b>         | <b>\$320</b>       | <b>\$360</b>       | <b>\$360</b>       | <b>\$320</b>       | <b>\$0</b>         | <b>\$4,000</b>       |
| <b>(\$2,098,461)</b> | <i>Increase/(Decrease)</i>             | <b>\$2,555,998</b>   | <b>(\$4,772,542)</b> | <b>(\$155,369)</b> | <b>(\$158,535)</b> | <b>\$692,131</b>   | <b>(\$177,480)</b> | <b>(\$155,409)</b> | <b>(\$166,551)</b> | <b>(\$966,661)</b>   | <b>(\$733,057)</b> | <b>(\$725,125)</b> | <b>(\$761,374)</b> | <b>(\$729,891)</b> | <b>(\$735,220)</b> | <b>(\$4,772,542)</b> |
|                      | <b>LESS CAPITAL PROGRAMME</b>          |                      |                      |                    |                    |                    |                    |                    |                    |                      |                    |                    |                    |                    |                    |                      |
| 0                    | Purchase Plant and Equipment           | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| (21,143)             | Purchase Furniture and Equipment       | (3,745)              | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| 8,181                | Proceeds from Sale of Asset            | 8,182                | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| -                    | Prior Year Adjustments                 | -                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| <b>(\$12,962)</b>    |  | <b>\$4,437</b>       | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>           |
|                      | <b>ABNORMAL ITEMS</b>                  |                      |                      |                    |                    |                    |                    |                    |                    |                      |                    |                    |                    |                    |                    |                      |
| 0                    | Prior Years Payments Written Back      | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| 0                    | Prior Years Doubtful Debts Provision   | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| 0                    | Prior Years Trust Receipts Transferred | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| 0                    | Bad Debts - Written Off                | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | -                    |
| \$0                  |  | \$0                  | \$0                  | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                  | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                  |
| -                    | Plus Rounding                          | (1)                  | -                    | -                  | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | -                    |
| <b>(\$12,962)</b>    |  | <b>\$4,436</b>       | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>           |
| <b>(\$2,111,423)</b> | <i>Increase/(Decrease)</i>             | <b>\$2,560,434</b>   | <b>(\$4,772,542)</b> | <b>(\$155,369)</b> | <b>(\$158,535)</b> | <b>\$692,131</b>   | <b>(\$177,480)</b> | <b>(\$155,409)</b> | <b>(\$166,551)</b> | <b>(\$966,661)</b>   | <b>(\$733,057)</b> | <b>(\$725,125)</b> | <b>(\$761,374)</b> | <b>(\$729,891)</b> | <b>(\$735,220)</b> | <b>(\$4,772,542)</b> |
|                      | <b>LESS FUNDING FROM</b>               |                      |                      |                    |                    |                    |                    |                    |                    |                      |                    |                    |                    |                    |                    |                      |
| 3,075,142            | Opening Funds                          | 3,075,142            | 5,635,576            | 5,635,576          | -                  | -                  | -                  | -                  | -                  | -                    | -                  | -                  | -                  | -                  | -                  | 5,635,576            |
| (576,886)            | Closing Funds                          | 0                    | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                    |
| <b>\$2,498,256</b>   |  | <b>\$3,075,142</b>   | <b>\$5,635,576</b>   | <b>\$5,635,576</b> | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$5,635,576</b>   |
| <b>\$386,833</b>     | <b>NET SURPLUS/(DEFICIT)</b>           | <b>\$5,635,576</b>   | <b>\$863,034</b>     | <b>\$5,480,207</b> | <b>(\$158,535)</b> | <b>\$692,131</b>   | <b>(\$177,480)</b> | <b>(\$155,409)</b> | <b>(\$166,551)</b> | <b>(\$966,661)</b>   | <b>(\$733,057)</b> | <b>(\$725,125)</b> | <b>(\$761,374)</b> | <b>(\$729,891)</b> | <b>(\$735,220)</b> | <b>\$863,034</b>     |

**PILBARA REGIONAL COUNCIL  
BUDGET RATE SETTING STATEMENT  
FOR THE YEAR ENDING 30 JUNE 2014**

| 2012/13<br>ADOPTED<br>BUDGET |  | NOTES | 2012/13<br>ACTUAL    | 2013/14<br>ADOPTED<br>BUDGET |
|------------------------------|--|-------|----------------------|------------------------------|
|                              | <b>OPERATING REVENUE</b>               |       |                      |                              |
| 89,100                       | General Purpose Funding                |       | 79,337               | 55,000                       |
| 1,097,312                    | Governance                             |       | 1,159,470            | 1,023,000                    |
| 0                            | Economic Services                      |       | 3,798,103            | 0                            |
| 0                            | Other Property and Services            |       | 0                    | 0                            |
| <b>1,186,412</b>             |  |       | <b>\$5,036,910</b>   | <b>\$1,078,000</b>           |
|                              | <b>LESS OPERATING EXPENDITURE</b>      |       |                      |                              |
| (1,092,589)                  | Governance                             |       | (742,170)            | (1,584,823)                  |
| (2,202,939)                  | Economic Services                      |       | (1,748,117)          | (4,269,719)                  |
| -                            | Other Property & Services              |       | -                    | -                            |
| <b>(\$3,295,528)</b>         |  |       | <b>(\$2,490,287)</b> | <b>(\$5,854,542)</b>         |
| <b>(\$2,109,116)</b>         | <i>Increase/ (Decrease)</i>            |       | <b>\$2,546,623</b>   | <b>(\$4,776,542)</b>         |
|                              | <b>ADD</b>                             |       |                      |                              |
| -                            | Principal Repayment Received -Loans    |       | -                    | -                            |
|                              | Profit/ Loss on the disposal of assets |       | 0                    | 0                            |
| 2,942                        | Depreciation Written Back              | 12    | -                    | 3,000                        |
| 8,713                        | (Profit)/Loss on Sale of Assets        | 5     | 8,712                | 0                            |
| 1,000                        | Movement in Provisions                 |       | 662                  | 1,000                        |
| <b>\$12,655</b>              |  |       | <b>\$9,374</b>       | <b>\$4,000</b>               |
| <b>(\$2,096,461)</b>         | <i>Sub Total</i>                       |       | <b>\$2,555,997</b>   | <b>(\$4,772,542)</b>         |
|                              | <b>LESS CAPITAL PROGRAMME</b>          |       |                      |                              |
| 0                            | Purchase Plant and Equipment           |       | 0                    | 0                            |
| (21,143)                     | Purchase Furniture and Equipment       | 13    | (3,745)              | 0                            |
| 8,181                        | Proceeds on Sale of Asset              |       | 8,182                | 0                            |
| 0                            |  |       | 0                    | 0                            |
| <b>(\$12,962)</b>            |  |       | <b>\$4,437</b>       | <b>\$0</b>                   |
|                              | <b>ABNORMAL ITEMS</b>                  |       |                      |                              |
| -                            | Prior Years Payments Written Back      |       | 0                    | 0                            |
| -                            | Prior Years Adjustments                |       | 0                    | 0                            |
| -                            | Bad Debts - Written Off                |       | 0                    | 0                            |
| -                            | Plus Rounding                          |       | 0                    | 0                            |
| <b>(\$12,962)</b>            |  |       | <b>\$4,437</b>       | <b>\$0</b>                   |
| <b>(\$2,109,423)</b>         | <i>Sub Total</i>                       |       | <b>\$2,560,434</b>   | <b>(\$4,772,542)</b>         |
|                              | <b>LESS FUNDING FROM</b>               |       |                      |                              |
| 3,075,142                    | Opening Funds                          | 25    | 3,075,142            | 5,635,576                    |
| (965,719)                    | Closing Funds                          | 25    | (5,635,576)          | (863,034)                    |
| <b>\$2,109,423</b>           |  |       | <b>(\$2,560,434)</b> | <b>\$4,772,542</b>           |
| <b>\$0</b>                   | <b>TO BE MADE UP FROM RATES</b>        |       | <b>(\$0)</b>         | <b>\$0</b>                   |

**PILBARA REGIONAL COUNCIL  
BUDGET STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDING 30 JUNE 2014**

| 2012/13<br>ADOPTED<br>BUDGET |   | NOTES | 2012/13<br>ACTUAL  | 2013/14<br>ADOPTED<br>BUDGET |
|------------------------------|---|-------|--------------------|------------------------------|
|                              | <b>Cash Flows from operating activities</b>     |       |                    |                              |
|                              | <b>EXPENDITURE</b>                              |       |                    |                              |
| (256,117)                    | Employee Costs                                  |       | (259,481)          | (363,334)                    |
| (7,015,185)                  | Materials & Contracts                           |       | (1,591,091)        | (5,991,690)                  |
| (6,000)                      | Utilities                                       |       | (5,100)            | (2,500)                      |
| (16,000)                     | Insurances                                      |       | (16,984)           | (20,000)                     |
| (1,000)                      | Plant Operating Expenses                        |       | 0                  | 0                            |
| (330,000)                    | Goods and Services Tax Paid                     |       | (18,842)           | (591,112)                    |
| (184,750)                    | Other   |       | (59,275)           | (134,200)                    |
| <b>(7,809,052)</b>           |   |       | <b>(1,950,773)</b> | <b>(7,102,837)</b>           |
|                              | <b>REVENUE</b>                                  |       |                    |                              |
| 3,926,603                    | Grants & Subsidies                              |       | 4,026,848          | 125,000                      |
| 990,812                      | Contributions, Reimbursements & Donations       |       | 702,199            | 1,148,525                    |
| 0                            | Fees & Charges                                  |       | 0                  | 0                            |
| 25,000                       | Interest Earned                                 |       | 79,337             | 55,000                       |
| 0                            | Other Revenue                                   |       | 0                  | 0                            |
| 359,654                      | Goods and Services Tax Received                 |       | 309,607            | 330,000                      |
| <b>5,302,069</b>             |   |       | <b>\$5,117,991</b> | <b>\$1,658,525</b>           |
| <b>(2,506,983)</b>           | <b>Net Cash flows from Operating Activities</b> | 8     | <b>\$3,167,218</b> | <b>(5,444,312)</b>           |
|                              | <b>Cash flows from investing activities</b>     |       |                    |                              |
|                              | <b>Payments</b>                                 |       |                    |                              |
| 0                            | Purchase Plant and Equipment                    |       | 0                  | 0                            |
| (5,000)                      | Purchase Furniture and Equipment                | 13    | (3,746)            | 0                            |
| <b>(5,000)</b>               |   |       | <b>(3,746)</b>     | <b>0</b>                     |
|                              | <b>Receipts</b>                                 |       |                    |                              |
| 8,181                        | Proceeds from Sale of Assets                    | 5     | 8,182              | 0                            |
| <b>8,181</b>                 |   |       | <b>8,182</b>       | <b>0</b>                     |
| <b>3,181</b>                 | <b>Net cash flows from investing activities</b> |       | <b>4,436</b>       | <b>0</b>                     |
|                              | <b>Cash flows from financing activities</b>     |       |                    |                              |
| -                            | Loan Repayments                                 |       | -                  | -                            |
| <b>\$0</b>                   | <b>Net cash flows from financing activities</b> |       | <b>\$0</b>         | <b>\$0</b>                   |
|                              |   |       |                    |                              |
| <b>(\$2,503,802)</b>         | <b>Net (decrease)/increase in cash held</b>     |       | <b>\$3,171,654</b> | <b>(5,444,312)</b>           |
| 3,135,692                    | Cash at the Beginning of Reporting Period       |       | 3,135,692          | 6,307,346                    |
| -                            | Rounding  |       | -                  | -                            |
| <b>\$631,890</b>             | <b>Cash at the End of Reporting Period</b>      | 4     | <b>\$6,307,346</b> | <b>\$863,034</b>             |

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES**

The significant accounting policies which have been adopted in the preparation of this annual budget are:

**(a) The Pilbara Regional Council Reporting Entity**

All funds through which Council controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

**(b) Basis of Preparation**

The annual budget has been prepared in accordance with the applicable Australian Accounting Standards (as they apply to local governments and not-for-profit entities), other mandatory professional reporting requirements and the Local Government Act 1995 (as amended) and accompanying regulations.

The annual budget has been prepared on the accrual basis under the convention of historical cost accounting modified, where applicable, by the measurement at fair value of selected non - current assets, financial assets and liabilities.

The accounting policies have been consistently applied , unless otherwise stated.

**Critical Accounting Estimates**

The preparation of a annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

**(c) Goods and Services Tax**

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables are stated inclusive of applicable GST.

**(d) Cash and Cash Equivalents**

Cash and cash equivalents comprise of cash at bank and in hand and short term deposits and which are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the Cash Flow Statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included as short-term borrowings in current liabilities of the statement of financial position.

**(e) Trade and Other Receivables**

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less any allowance for uncollectable amounts.

Collectability of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(f) Inventories**

***General***

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

***Land Held for Resale***

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

Revenue arising from the sale of property is recognised in the statement of comprehensive income as at the time of signing a binding contract of sale.

Land held for resale is classified as current except where it is held as non-current based on Council's intention to release for sale.

**(g) Fixed Assets**

Each class of fixed assets is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

***Mandatory Requirement to Revalue Non-Current Assets***

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

The amendments allow for a phasing in of fair value in relation to fixed assets over three years as

- (a) for the financial year ending on 30 June 2013, the fair value of all of the assets of the local government that are plant and equipment; and
- (b) for the financial year ending on 30 June 2014, the fair value of all of the assets of the local
  - (i) that are plant and equipment; and
  - (ii) that are –
    - (A) land and buildings; or
    - (B) infrastructure;

and

- (c) for a financial year ending on or after 30 June 2015, the fair value of all of the assets of the local government.

Council has commenced the process of adopting Fair Value in accordance with the Regulations.

***Initial Recognition***

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed includes the cost of all materials, direct labour and variable and fixed overheads.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(g) Fixed Assets (continued)**

***Revaluation***

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following basis as a guide:

Revalued assets are carried at their fair value being the price that would be received to sell the asset, in an orderly transaction between market participants at the measurement date.

For land and buildings, fair value will be determined based on the nature of the asset class. For land and non-specialised buildings, fair value is determined on the basis of observable open market values of similar assets, adjusted for conditions and comparability at their highest and best use.

For specialised buildings, fair value will be determined having regard for current replacement cost and both observable and unobservable costs. These include construction costs based on recent contract prices, current condition, residual values and assessments of remaining useful life.

For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on a basis to reflect the already consumed or expired future economic benefits.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ significantly from that determined using fair value at reporting date.

The Financial Management Regulations amendments in relation to Fair Value require all local government assets to be revalued at least every 3 years.

***Transitional Arrangements***

During the time it takes to transition the carrying value of non-current assets from the cost approach to the fair value approach, the Council may still be utilising both methods across differing asset classes. Those assets carried at cost will be carried in accordance with the policy detailed in the Initial Recognition section as detailed above. Those assets carried at fair value will be carried in accordance with the Revaluation Methodology section as detailed above.

***Asset Categories***

Assets are classified into the following categories

Furniture and (internal) Equipment

Plant

***Asset Capitalisation Thresholds***

For reasons of practicality, the following thresholds have been applied, with any expenditure below these thresholds need not be capitalised-

|                                    |   |
|------------------------------------|---|
| Furniture and (internal) Equipment | Expenses totalling less than \$1,000 on any one item in any year need not be capitalised. |
|------------------------------------|---|

For assets which, at the time of acquisition, there is a reasonable expectation that they may last for more than one accounting period, but their cost is below the declared thresholds for capitalisation, are recorded in quantitative terms to ensure a record of ownership and location exists.



**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(h) Depreciation of Non-Current Assets**

All non-current assets having a limited useful life are separately and systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

|                                    |             |           |
|------------------------------------|-------------|-----------|
| Furniture and (internal) Equipment |             |           |
| - computers and peripherals        | 3 - 4 years | 25% - 32% |
| - other electronic equipment       | 5 - 6 years | 16% - 18% |
| - furniture                        | 11 years    | 9%        |

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

**(l) Investments and Other Financial Assets**

***Classification***

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

*(i) Financial assets at fair value through profit and loss*

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

*(ii) Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the balance sheet.

*(iii) Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

*(iv) Available-for-sale financial assets*

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(l) Investments and Other Financial Assets (Continued)**

***Recognition and derecognition***

Regular purchases and sales of financial assets are recognised on trade-date – the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

***Subsequent measurement***

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the income statement as part of revenue from continuing operations when Council's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

***Impairment***

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss- measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the statement of comprehensive income.

**(j) Estimation of Fair Value**

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(k) Impairment**

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 'Impairment of Assets' and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of comprehensive income.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

**(l) Trade and Other Payables**

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the Municipality prior to the end of the financial year that are unpaid and arise when the Municipality becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

**(m) Employee Benefits**

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

**(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits)**

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the municipality has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

**(ii) Long Service Leave (Long-term Benefits)**

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(n) Interest-bearing Loans and Borrowings**

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance date.

***Borrowing Costs***

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

**(o) Provisions**

Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

**(p) Leases**

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the company, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments under operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

**(q) Grants, Donations and Other Contributions**

Grants, donations and other contributions are recognised as revenues when the regional local government obtains control over the assets comprising the contributions.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 5(d). That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operation for the current reporting period.

**(r) Cash and Cash Equivalents**

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subjected to an insignificant risk of changes in value.

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**1 SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(r) Cash and Cash Equivalents (continued)**

For the purposes of the Cash Flow Statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included as short-term borrowings in current liabilities on the balance sheet.

**(s) Restrictions on Cash**

Council recognises that the following restrictions have been imposed by regulations or other externally imposed requirements:

- Reserve Funds
  - Other Restricted Funds
  - Conditions over Contributions
- Grants recognised as revenue during the reported financial year in respect of which expenditure had not been made in the manner specified by the contributor

**(t) Superannuation**

The Council contributes to the Local Government Superannuation Scheme and the Occupational Superannuation Fund. Both funds are defined contribution schemes. Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is

**(u) Interest Rate Risk**

The Council's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is considered negligible for all financial instruments other than borrowings. Information on interest rate risk as it applies to borrowings is disclosed in Note 25.

**(v) Rounding Off Figures**

All figures shown in this annual budget are rounded to the nearest dollar.

**(w) Comparative Figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**(x) Financial Information by Ratio**

The Council, in accordance with the Local Government Act 1995, has disclosed by way of notes to the financial statements, the financial information by ratio, with comparatives being shown from the previous four financial years.

**(y) Current and Non-Current Classification**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on Council's intentions to release for sale.

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**2 OPERATING, REVENUES AND EXPENSES**

The Operating Revenue and Expenses as reported in the Annual Budget includes:

| <b>Adopted<br/>Budget<br/>2012/13</b> |                                      | <b>Actual<br/>2012/13</b> | <b>Adopted<br/>Budget<br/>2013/14</b> |
|---------------------------------------|--------------------------------------|---------------------------|---------------------------------------|
| \$                                    |                                      | \$                        | \$                                    |
|                                       | <b>Charging as Expenses</b>          |                           |                                       |
| 2,942                                 | Depreciation on Non-Current Assets   | 0                         | 3,000                                 |
| 8,713                                 | Loss on Sale of Non-Current Assets   | 8,712                     | 0                                     |
| <b>11,655</b>                         |                                      | <b>8,712</b>              | <b>3,000</b>                          |
|                                       | <b>Crediting as Income</b>           |                           |                                       |
| 0                                     | Profit on Sale of Non-Current Assets | 0                         | 0                                     |
| 25,000                                | Interest Earnings                    | 79,337                    | 55,000                                |
| <b>25,000</b>                         |                                      | <b>79,337</b>             | <b>55,000</b>                         |

**3 DESCRIPTION OF FUNCTIONS/ACTIVITIES**

The principal activities of the Council covers the provisions of general purpose funding, governance and other property services as permitted under the Local Government Act or other written law.

**Description of Programs**

**General Purpose Funding**

The administration of interest received on investments.

**Governance**

Member of Council allowances and reimbursements, civic functions and administration expenses.

**Economic Services**

Tourism and Area promotion

**Other Property and Services**

Other Unclassified Activities.

**4 CASH**

| <b>Adopted<br/>Budget<br/>2012/13</b> |                  | <b>Actual<br/>2012/13</b> | <b>Adopted<br/>Budget<br/>2013/14</b> |
|---------------------------------------|------------------|---------------------------|---------------------------------------|
| \$                                    |                  | \$                        | \$                                    |
| 0                                     | Cash on Hand     | 0                         | 0                                     |
| 631,890                               | Cash at Bank     | 5,635,576                 | 863,034                               |
| <b>631,890</b>                        | Represented by:- | <b>5,635,576</b>          | <b>863,034</b>                        |
| -                                     | Restricted       | 4,808,567                 | 0                                     |
| 631,890                               | Unrestricted     | 827,009                   | 863,034                               |
| <b>631,890</b>                        |                  | <b>5,635,576</b>          | <b>863,034</b>                        |

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**4 CASH (continued)**

(b) Conditions over contributions

Contributions and Grants recognised as revenues during the financial year in respect of which expenditure had not been made:

|          |   |                  |          |
|----------|---|------------------|----------|
| 0        | WAWA - Waste Management Grant                                   | 60,000           | 0        |
| 0        | RDL - Coastal Locations and Rest Stops Project 10/11            | 435,580          | 0        |
| 0        | RDL - Regional Business Plan Implementation Grant               | 77,273           | 0        |
| 0        | RDL - Coastal Locations and Rest Stops Project 11/12            | 3,714,103        | 0        |
| 0        | PRC - Tourism Short Stay Accommodation Contributions            | 36,036           | 0        |
| 0        | PRC - Member Project Contributions                              | 401,575          | 0        |
| 0        | PRC - Coastal Locations & Rest Stops 11/12 Member Contributions | 84,000           | 0        |
| <b>0</b> |   | <b>4,808,567</b> | <b>0</b> |

**5 DISPOSAL OF ASSETS**

**(a) Disposal of Assets By Class**

|                                 | Proceeds<br>Sale of<br>Assets | Written<br>Down<br>Value | Profit/(Loss)<br>on Disposal |
|---------------------------------|-------------------------------|--------------------------|------------------------------|
| <b>Asset by Class</b>           | \$                            | \$                       | \$                           |
| Furniture and Equipment         | 0                             | 0                        | 0                            |
| Land and Buildings              | 0                             | 0                        | 0                            |
| Plant and Equipment             | 0                             | 0                        | 0                            |
| <b>TOTAL BY CLASS OF ASSETS</b> | <b>0</b>                      | <b>0</b>                 | <b>0</b>                     |

**(b) Disposal of Assets By Program**

|                             | Proceeds<br>Sale of<br>Assets | Written<br>Down<br>Value | Gain/(Loss)<br>on Disposal |
|-----------------------------|-------------------------------|--------------------------|----------------------------|
|                             | \$                            | \$                       | \$                         |
| Governance                  | 0                             | 0                        | 0                          |
| Other Property and Services |                               |                          | 0                          |
| <b>TOTAL BY PROGRAM</b>     | <b>0</b>                      | <b>0</b>                 | <b>0</b>                   |

**(c) Borrowing Costs Incurred and Capitalised as Part of a Qualifying Asset**

No Borrowing Costs were incorporated in the Annual Budget as Assets purchased are to be funded from General Purpose Funding.

**6 BORROWINGS INFORMATION**

**(a) Loans Raised in Financial Year**

|   | Adopted<br>Budget<br>2012/13 |  | Actual<br>2012/13 | Adopted<br>Budget<br>2013/14 |
|---|------------------------------|--|-------------------|------------------------------|
|   | \$                           |  | \$                | \$                           |
| 0 |                              | The Regional Council does not propose any borrowings in 13/14. | 0                 | 0                            |
|   | <b>Nil</b>                   |  | <b>Nil</b>        | <b>Nil</b>                   |

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**6 BORROWINGS INFORMATION (continued)**

**(b) Loan Repayments**

| Program      | Loan No.   | Principal 01.07.13 | Loans Raised   |                | Interest       |                | Loan Repayment |                | Principal 30.6.2014 Budget |
|--------------|--|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------|
|              |  |                    | Actual 2012/13 | Budget 2013/14 | Actual 2012/13 | Budget 2013/14 | Actual 2012/13 | Budget 2013/14 |                            |
|              |  | \$                 | \$             | \$             | \$             | \$             | \$             | \$             | \$                         |
|              |  | 0                  | 0              | 0              | 0              | 0              | 0              | 0              | 0                          |
|              |  | <b>0</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>                   |
| <b>PLUS</b>  | Change in Net Accrual                                  |                    |                |                | 0              |                |                |                |                            |
| <b>TOTAL</b> |  | <b>0</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>                   |
|              | Loan Repayments to be financed by the Regional Council |                    |                |                | 0              | 0              | 0              | 0              |                            |
|              | Loan Repayments reimbursed from external sources       |                    |                |                | 0              | 0              | 0              | 0              |                            |
| <b>TOTAL</b> |  |                    |                |                | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |                            |

**(c) Overdraft**

The Regional Council has no overdraft facility and it is not anticipated such a facility will be required during the year ended 30 June 2014.

**7 RESERVES**

The Regional Council has no Reserve Accounts set aside for specific purposes and does not intend to set aside any cash during the year ended 30 June 2014.

**8 CASH FLOW INFORMATION**

Reconciliation of cash flows with change in net result from operations.

For the purpose of the Cash Flow Statement, cash includes cash on hand and in or at call deposits with Banks or Financial Institutions.

| Adopted Budget 2012/13 |   | Actual 2012/13   | Adopted Budget 2013/14 |
|------------------------|---|------------------|------------------------|
| \$                     |   | \$               | \$                     |
|                        | <b>Change in net result from operations</b> |                  |                        |
| (2,109,116)            | Net Result                                  | 2,546,623        | (4,776,542)            |
| 2,942                  | Depreciation                                | -                | 3,000                  |
| 8,713                  | (Profit) loss on sale of Fixed Assets       | 8,712            | -                      |
|                        | <b>Change in Assets and Liabilities</b>     |                  |                        |
| -                      | (Increase)/Decrease in Inventory            | -                | -                      |
| 7,000                  | Increase/(Decrease) in Employee Provisions  | 662              | 4,000                  |
| (353,322)              | (Increase)/Decrease in Debtors              | (198,871)        | 250,525                |
| (63,200)               | Increase/(Decrease) in Creditors            | 810,092          | (925,295)              |
| <b>(2,506,983)</b>     | Cash flows from Operations                  | <b>3,167,218</b> | <b>(5,444,312)</b>     |
| 5,000                  | Credit Card Facility                        | 5,000            | 5,000                  |
| 0                      | Amount Utilised                             | -                | 0                      |
| <b>5,000</b>           | Unused Facility available                   | <b>5,000</b>     | <b>5,000</b>           |



**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**9 TRUST FUND INFORMATION**

**TRUST FUND**  
**FOR THE PERIOD ENDING 30 JUNE 2014**

| PARTICULARS                              | OPENING<br>BALANCE<br>30.06.2013 | ESTIMATED<br>RECEIPTS<br>2013/14 | ESTIMATED<br>PAYMENTS<br>2013/14 | ESTIMATED<br>CLOSING<br>30.06.2014 |
|--|----------------------------------|----------------------------------|----------------------------------|------------------------------------|
|  | \$                               | \$                               | \$                               | \$                                 |
| <b>DEPOSITS</b>                          |                                  |                                  |                                  |                                    |
| No funds held on behalf of third parties |                                  |                                  |                                  |                                    |
| <b>TOTAL</b>                             | <b>0</b>                         | <b>0</b>                         | <b>0</b>                         | <b>0</b>                           |

**10 INVESTMENTS**

Earnings from Investments is summarised as follows:

| Adopted<br>Budget<br>2012/13 |                 | Actual<br>2012/13 | Adopted<br>Budget<br>2013/14 |
|------------------------------|-----------------|-------------------|------------------------------|
| \$                           |                 | \$                | \$                           |
| 89,100                       | General Account | 79,337            | 55,000                       |
| 0                            | Reserve Funds   | 0                 | 0                            |
| <b>89,100</b>                | <b>TOTAL</b>    | <b>79,337</b>     | <b>55,000</b>                |

**11 ELECTED MEMBERS - FEES, EXPENSES AND ALLOWANCES**

| Adopted<br>Budget<br>2012/13 |  | Actual<br>2012/13 | Adopted<br>Budget<br>2013/14 |
|------------------------------|--|-------------------|------------------------------|
| \$                           |  | \$                | \$                           |
|                              | <b>- Annual Attendance Fee</b>   |                   |                              |
| 5,320                        | - Councillors (7) X \$140 per meeting (6 per year)                       | 4,187             | 6,380                        |
| 1,680                        | - Chairperson x \$280 per meeting (6 per year)                           | 1,120             | 1,120                        |
|                              | <b>- Telecommunication, Travel, and Information Technology Allowance</b> |                   |                              |
| 1,000                        | - Telecommunication (8 x \$125)  | 0                 | 0                            |
| 0                            | - Information Technology   | 0                 | 0                            |
| 0                            | - Travel Expenses  | 0                 | 0                            |
|                              | <b>- Annual Local Government Allowance</b>                               |                   |                              |
| 1,000                        | - Chairman   | 1,000             | 1,250                        |
| 250                          | - Deputy Chairman  | 0                 | 250                          |
| <b>9,250</b>                 |  | <b>6,307</b>      | <b>9,000</b>                 |

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**12 DEPRECIATION ON NON-CURRENT ASSETS**

The Depreciation charge included in the Annual Budget is summarised as follows:

**BY PROGRAM**

| Adopted<br>Budget<br>2012/13<br>\$ |              | Actual<br>2012/13<br>\$ | Adopted<br>Budget<br>2013/14<br>\$ |
|------------------------------------|--------------|-------------------------|------------------------------------|
| 2,942                              | Governance   | 0                       | 3,000                              |
| <b>2,942</b>                       | <b>TOTAL</b> | <b>0</b>                | <b>3,000</b>                       |

**BY CLASS**

| Adopted<br>Budget<br>2012/13<br>\$ |                         | Actual<br>2012/13<br>\$ | Adopted<br>Budget<br>2013/14<br>\$ |
|------------------------------------|-------------------------|-------------------------|------------------------------------|
| 2,942                              | Furniture and Equipment | 0                       | 3,000                              |
| 0                                  | Plant and Equipment     | 0                       | 0                                  |
| <b>2,942</b>                       | <b>TOTAL</b>            | <b>0</b>                | <b>3,000</b>                       |

**13 ACQUISITION OF ASSETS**

The following assets are anticipated to be acquired during the year:

| Actual<br>2012/13<br>\$ | Adopted<br>Budget<br>2013/14<br>\$ |
|-------------------------|------------------------------------|
|-------------------------|------------------------------------|

**BY PROGRAM**

|                    |              |  |          |
|--------------------|--------------|--|----------|
| Governance         |              |  |          |
| Computer Equipment | 1143         |  | 0        |
| Furniture          | 2602         |  | 0        |
|                    | <b>3,745</b> |  | <b>-</b> |

**BY CLASS**

|                         |              |  |          |
|-------------------------|--------------|--|----------|
| Land and Buildings      | 0            |  | 0        |
| Furniture and Equipment | 3745         |  | 0        |
|                         | <b>3,745</b> |  | <b>-</b> |

**14 FEES AND CHARGES INFORMATION**

In accordance with Financial Management Regulation 25, the estimates of total revenue from Fees and Charges for each program is summarised as follows:

No fees and charges are proposed to be raised for the reporting period ending 30 June 2014.

**15 RATING INFORMATION**

The Pilbara Regional Council does not impose rates.

**16 SPECIFIED AREA RATE**

No specified area rates will be levied for the reporting period ending 30 June 2014.

**PILBARA REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE ANNUAL BUDGET  
FOR THE YEAR ENDING 30TH JUNE 2013**

**17 SERVICE CHARGES**

No service charges will be imposed for the reporting period ending 30 June 2014.

**18 INFORMATION ABOUT DISCOUNTS, INCENTIVES, CONCESSIONS AND WRITE OFFS**

The Pilbara Regional Council does not anticipate to offer discounts, incentives, concessions or write-offs.

**19 INTEREST CHARGES FOR THE LATE PAYMENT OF RATES CHARGES**

Pursuant to Section 6.51 of the Local Government Act and Financial Management Regulation 27(a) the Regional Council will not impose an interest charge.

**20 MAJOR LAND TRANSACTIONS**

The Pilbara Regional Council does propose to participate in any land transactions for the reporting period ending 30 June 2014.

**21 JOINT VENTURE**

The Pilbara Regional Council does propose to participate in any Joint Venture for the reporting period ending 30 June 2014.

**22 TRADING UNDERTAKINGS**

The Pilbara Regional Council does propose to participate in any Trading Undertakings for the reporting period ending 30 June 2014.

**23 CAPITAL AND LEASING COMMITMENTS**

**(a) Operating Lease Commitments**

| 2012/13 | 2013/14 |
|---------|---------|
| \$      | \$      |

Non-cancellable operating leases contracted for but not capitalised in the accounts.

Payable:

|   |   |   |
|---|---|---|
| - not later than one year                           | 0 | 0 |
| - later than one year but not later than five years | 0 | 0 |
| - later than five years                             | 0 | 0 |
|   | 0 | 0 |
|   | 0 | 0 |

**24 FINANCIAL INSTRUMENTS**

**(a) Interest Rate Risk**

The introduction of Regulation 19C of the *Local Government (Financial Management) Regulations* on 20 April 2012, limits the types of instruments a local government may invest in, and reduces its exposure to interest rate risk. Sub-regulation (2) limits local government from doing any of the following-

- (1) making a deposit with an institution except an authorised institution;
- (2) making a deposit for a fixed term of more than 12 months;
- (3) investing in bonds that are not guaranteed by the Commonwealth Government, or a State or Territory government;
- (4) investing in bonds with a term to maturity of more than 3 years;
- (5) investing in a foreign currency.

**(b)** The Regional Council does not have any material credit risk exposure to any single debtor under any financial instruments entered into.

**(c)** The aggregate net fair values and carry amounts of financial assets and financial liabilities are disclosed in the notes to and forming part of the Annual Budget.

**PILBARA REGIONAL COUNCIL**  
**NOTES TO AND FORMING PART OF THE ANNUAL BUDGET**  
**FOR THE YEAR ENDING 30TH JUNE 2013**

**25 POSITION AT COMMENCEMENT OF FINANCIAL YEAR**

Determination of opening funds:

| <b>Adopted<br/>Budget<br/>2012/13</b> |   | <b>Actual<br/>2012/13</b> | <b>Adopted<br/>Budget<br/>2013/14</b> |
|---------------------------------------|---|---------------------------|---------------------------------------|
| <b>\$</b>                             |   | <b>\$</b>                 | <b>\$</b>                             |
|                                       | <b>Current Assets</b>                                     |                           |                                       |
| 0                                     | Cash On Hand  |                           |                                       |
| 631,890                               | Cash at Bank  | 6,307,346                 | 863,034                               |
| 5,000                                 | Receivables   | 255,525                   | 5,000                                 |
| <b>636,890</b>                        |   | <b>6,562,871</b>          | <b>868,034</b>                        |
|                                       | <b>LESS CURRENT LIABILITIES</b>                           |                           |                                       |
| 48,299                                | Payables and Provisions                                   | 925,993                   | 698                                   |
| 11,704                                | Employee Entitlements                                     | 1,302                     | 4,302                                 |
| <b>60,003</b>                         |   | <b>927,295</b>            | <b>5,000</b>                          |
| -                                     | Less Restricted Funds                                     | (4,808,567)               | -                                     |
| -1                                    | Rounding  |                           | -                                     |
| <b>576,886</b>                        | <b>SURPLUS OF CURRENT ASSETS OVER CURRENT LIABILITIES</b> | <b>827,009</b>            | <b>863,034</b>                        |

**26 MEMBER COUNCIL'S ESTIMATED EQUITY IN THE PILBARA REGIONAL COUNCIL**

|                       |     | <b>Actual<br/>2012/13</b> | <b>Adopted<br/>Budget<br/>2013/14</b> |
|-----------------------|-----|---------------------------|---------------------------------------|
|                       |     | <b>\$</b>                 | <b>\$</b>                             |
| Shire of Ashburton    | 25% | 1,411,564                 | 217,428                               |
| Shire of East Pilbara | 25% | 1,411,564                 | 217,428                               |
| Shire of Roebourne    | 25% | 1,411,564                 | 217,428                               |
| Town of Port Hedland  | 25% | 1,411,564                 | 217,428                               |
| <b>As at 30 June</b>  |     | <b>5,646,255</b>          | <b>869,713</b>                        |

**PILBARA Regional Council**

**ANNUAL STATEMENTS 2012-13**

**Annual Budget 2013-14**

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

|   | Actual<br>2012-13 |                 | Adopted Budget<br>2012-13 |                 | DRAFT BUDGET<br>2013-14 |                 |
|---|-------------------|-----------------|---------------------------|-----------------|-------------------------|-----------------|
|   | Income            | Expenditure     | Income                    | Expenditure     | Income                  | Expenditure     |
| <b>Proceeds Sale of Assets</b>                          |                   |                 |                           |                 |                         |                 |
| NEW Proceeds Sale of Assets - Mazda Sedan               | (\$8,182)         | \$0             | (\$8,181)                 | \$0             | \$0                     | \$0             |
| <b>Written Down Value</b>                               |                   |                 |                           |                 |                         |                 |
| NEW Written Down Value - Mazda Sedan                    | \$0               | \$16,894        | \$0                       | \$16,894        | \$0                     | \$0             |
| <b>Sub Total - GAIN/LOSS ON DISPOSAL OF ASSET</b>       | <b>\$0</b>        | <b>\$16,894</b> | <b>\$0</b>                | <b>\$16,894</b> | <b>\$0</b>              | <b>\$0</b>      |
| <b>Total - GAIN/LOSS ON DISPOSAL OF ASSET</b>           | <b>(\$8,182)</b>  | <b>\$16,894</b> | <b>(\$8,181)</b>          | <b>\$16,894</b> | <b>\$0</b>              | <b>\$0</b>      |
| <b>ABNORMAL ITEMS</b>                                   |                   |                 |                           |                 |                         |                 |
| 00000 Years Doubtful Debts Provision                    | \$0               | \$0             | \$0                       | \$0             | \$0                     | \$0             |
| 00000 Bad Debts Written Off                             | \$0               | \$0             | \$0                       | \$0             | \$0                     | \$0             |
| NEW Prior Years Asset Adjustment -                      | \$0               | \$0             | \$0                       | \$0             | \$0                     | \$0             |
| 00000 Prior Years Payment Written Back                  | \$0               | \$0             | \$0                       | \$0             | \$0                     | \$0             |
| <b>Sub Total - ABNORMAL ITEMS</b>                       | <b>\$0</b>        | <b>\$0</b>      | <b>\$0</b>                | <b>\$0</b>      | <b>\$0</b>              | <b>\$0</b>      |
| <b>Total - ABNORMAL ITEMS</b>                           | <b>\$0</b>        | <b>\$0</b>      | <b>\$0</b>                | <b>\$0</b>      | <b>\$0</b>              | <b>\$0</b>      |
| <b>Total - OPERATING STATEMENT</b>                      | <b>(\$8,182)</b>  | <b>\$16,894</b> | <b>(\$8,181)</b>          | <b>\$16,894</b> | <b>\$0</b>              | <b>\$0</b>      |
| <b>OTHER GENERAL PURPOSE FUNDING</b>                    |                   |                 |                           |                 |                         |                 |
| <b>OPERATING INCOME</b>                                 |                   |                 |                           |                 |                         |                 |
| Interest on Investments - General (R400)                | (\$79,337)        | \$0             | (\$89,100)                | \$0             | (\$5,000)               | \$0             |
| Interest on Investments - CLGF 11/12 Funds              | \$0               | \$0             | \$0                       | \$0             | (\$50,000)              | \$0             |
| <b>Sub Total - OTHER GENERAL PURPOSE FUNDING OP/INC</b> | <b>(\$79,337)</b> | <b>\$0</b>      | <b>(\$89,100)</b>         | <b>\$0</b>      | <b>(\$55,000)</b>       | <b>\$0</b>      |
| <b>Total - OTHER GENERAL PURPOSE FUNDING</b>            | <b>(\$79,337)</b> | <b>\$0</b>      | <b>(\$89,100)</b>         | <b>\$0</b>      | <b>(\$55,000)</b>       | <b>\$0</b>      |
| <b>Total - GENERAL PURPOSE FUNDING</b>                  | <b>(\$79,337)</b> | <b>\$0</b>      | <b>(\$89,100)</b>         | <b>\$0</b>      | <b>(\$55,000)</b>       | <b>\$0</b>      |
| <b>GOVERNANCE</b>                                       |                   |                 |                           |                 |                         |                 |
| <b>MEMBERS OF COUNCIL</b>                               |                   |                 |                           |                 |                         |                 |
| <b>OPERATING EXPENDITURE</b>                            |                   |                 |                           |                 |                         |                 |
| E041010 - Conference Expenses                           | \$0               | \$0             | \$0                       | \$2,000         | \$0                     | \$5,000         |
| Chairperson Allowance (EC001)                           | \$0               | \$1,000         | \$0                       | \$1,250         | \$0                     | \$1,500         |
| Sitting Fees (EC002)                                    | \$0               | \$4,187         | \$0                       | \$7,000         | \$0                     | \$7,500         |
| Meeting Expenses (EC003)                                | \$0               | \$6,579         | \$0                       | \$8,000         | \$0                     | \$12,000        |
| E041100 - Pilbara-Kimberley Joint Forum                 | \$0               | \$0             | \$0                       | \$5,000         | \$0                     | \$30,000        |
| <b>Sub Total - MEMBERS OF COUNCIL OP/EXP</b>            | <b>\$0</b>        | <b>\$11,766</b> | <b>\$0</b>                | <b>\$23,250</b> | <b>\$0</b>              | <b>\$56,000</b> |
| <b>OPERATING INCOME</b>                                 |                   |                 |                           |                 |                         |                 |
| I042030 - Reimbursements                                | \$0               | \$0             | \$0                       | \$0             | \$0                     | \$0             |
| I042038 - Pilbara-Kimberley Joint Forum Income          | \$0               | \$0             | \$0                       | \$0             | (\$18,000)              | \$0             |
| I042039 - Miscellaneous Income (I042039)                | (\$686)           | \$0             | (\$755)                   | \$0             | \$0                     | \$0             |
| <b>Sub Total - MEMBERS OF COUNCIL OP/INC</b>            | <b>(\$686)</b>    | <b>\$0</b>      | <b>(\$755)</b>            | <b>\$0</b>      | <b>(\$18,000)</b>       | <b>\$0</b>      |
| <b>Total - MEMBERS OF COUNCIL</b>                       | <b>(\$686)</b>    | <b>\$11,766</b> | <b>(\$755)</b>            | <b>\$23,250</b> | <b>(\$18,000)</b>       | <b>\$56,000</b> |

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

|  | Actual<br>2012-13 |             | Adopted Budget<br>2012-13 |             | DRAFT BUDGET<br>2013-14 |             |
|--|-------------------|-------------|---------------------------|-------------|-------------------------|-------------|
|  | Income            | Expenditure | Income                    | Expenditure | Income                  | Expenditure |
| <b>GOVERNANCE - GENERAL</b>  |                   |             |                           |             |                         |             |
| <b>OPERATING EXPENDITURE</b>   |                   |             |                           |             |                         |             |
| <b>People</b>  |                   |             |                           |             |                         |             |
| Salaries (EH001)   | \$0               | \$231,565   | \$0                       | \$223,865   | \$0                     | \$320,000   |
| Superannuation (EH002)   | \$0               | \$20,216    | \$0                       | \$20,147    | \$0                     | \$29,600    |
| Training & Development (EH005)   | \$0               | \$4,087     | \$0                       | \$5,000     | \$0                     | \$12,000    |
| Fringe Benefits Tax (EH006)  | \$0               | \$641       | \$0                       | \$3,500     | \$0                     | \$3,500     |
| E042045 · Other Staff Expenses (E042045)                                 | \$0               | \$160       | \$0                       | \$1,500     | \$0                     | \$1,200     |
| E042042 · Leave Liability Provision (E042042)                            | \$0               | (\$3,740)   | \$0                       | \$6,000     | \$0                     | \$1,000     |
| E042043 · Annual Leave Accrual   | \$0               | \$0         | \$0                       | \$1,000     | \$0                     | \$3,000     |
| <b>Facilities</b>  |                   |             |                           |             |                         |             |
| Rent on Premises (EF001)   | \$0               | \$13,835    | \$0                       | \$9,000     | \$0                     | \$23,100    |
| New - Variables  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$6,000     |
| E042030 · Utility Expenses (E042030)                                     | \$0               | \$1,875     | \$0                       | \$2,500     | \$0                     | \$2,500     |
| E042031 · Telephone Expenses (E042031)                                   | \$0               | \$3,225     | \$0                       | \$3,785     | \$0                     | \$0         |
| Storage Rental (EF005)   | \$0               | \$2,143     | \$0                       | \$1,380     | \$0                     | \$2,500     |
| ICT & Telecommunications (EF004)   | \$0               | \$1,004     | \$0                       | \$0         | \$0                     | \$12,000    |
| <b>Administration</b>  |                   |             |                           |             |                         |             |
| Conferences & Training Expenses  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$3,500     |
| Meeting Expenses (EA002)   | \$0               | \$4,750     | \$0                       | \$10,000    | \$0                     | \$12,500    |
| E042133 - Project -Integrated Planning and Reporting Framework (E042133) | \$0               | \$18,000    | \$0                       | \$0         | \$0                     | \$5,000     |
| Audit Fees (EA004)   | \$0               | \$3,310     | \$0                       | \$7,500     | \$0                     | \$8,500     |
| Association Fees (EA005)   | \$0               | \$4,180     | \$0                       | \$4,180     | \$0                     | \$5,000     |
| Subscriptions (EA006)  | \$0               | \$3,707     | \$0                       | \$500       | \$0                     | \$750       |
| Insurance (EA007)  | \$0               | \$16,984    | \$0                       | \$15,409    | \$0                     | \$20,000    |
| Parking Fees (EA008)   | \$0               | \$381       | \$0                       | \$750       | \$0                     | \$600       |
| Advertising (EA009)  | \$0               | \$3,068     | \$0                       | \$4,000     | \$0                     | \$2,000     |
| Office Equipment (EA010)   | \$0               | \$4,789     | \$0                       | \$2,500     | \$0                     | \$5,500     |
| Printing and Stationery (EA0012)   | \$0               | \$3,395     | \$0                       | \$2,500     | \$0                     | \$6,000     |
| Postage and Freight (EA0013)   | \$0               | \$175       | \$0                       | \$300       | \$0                     | \$2,000     |
| Information Technology   | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$9,000     |
| Marketing and Promotion (EA0015)   | \$0               | \$8,450     | \$0                       | \$0         | \$0                     | \$30,000    |
| Sundry Office Expenses (EA0016)  | \$0               | \$10,243    | \$0                       | \$3,000     | \$0                     | \$3,000     |
| Contract Support Services (EA0017)                                       | \$0               | \$41,719    | \$0                       | \$40,000    | \$0                     | \$60,000    |
| Advocacy Activities  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$7,500     |
| E042065 · Website and Software (E042065)                                 | \$0               | \$3,821     | \$0                       | \$2,500     | \$0                     | \$0         |
| E042033 Bank Fees (E042033)  | \$0               | \$313       | \$0                       | \$0         | \$0                     | \$300       |
| <b>Other</b>   |                   |             |                           |             |                         |             |
| E042100 · Depreciation   | \$0               | \$0         | \$0                       | \$2,942     | \$0                     | \$3,000     |
| Loss on Sale of Asset (EO006)  | \$0               | \$8,712     | \$0                       | \$8,713     | \$0                     | \$0         |
| E042099 · Less Project Administration All                                | \$0               | \$0         | \$0                       | (\$12,500)  | \$0                     | \$0         |
| <b>FY14 Projects (New and FY13 Continuing)</b>                           |                   |             |                           |             |                         |             |
| Project Administration Costs (Xero & Clarizen)                           | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$50,000    |
| FY14 CLGF 13/13 Business Case Devmt                                      | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$125,000   |
| FY14 Payroll Processing  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$200,000   |
| E042108 · Regional Business Planning RCG (E042108)                       | \$0               | \$975       | \$0                       | \$10,000    | \$0                     | \$77,273    |
| FY14 Regional Migration Agreement  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$50,000    |
| FY14 Business Continuity Planning  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$140,000   |
| FY14 Pilbara Waste Strategy  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$60,000    |
| FY14 Coastal Access Management Strategy                                  | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$125,000   |
| FY14 Regional GIS Data Procurement                                       | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$10,000    |
| FY14 Major Developments Town Planning Policy                             | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$50,000    |
| FY14 Building Approvals & Certifications                                 | \$0               | \$0         | \$0                       | \$0         | \$0                     | \$40,000    |
| <b>Inactive Projects</b>   |                   |             |                           |             |                         |             |
| Risk Management Project (900)  | \$0               | \$3,102     | \$0                       | \$119,100   | \$0                     | \$0         |
| E042118 · Regional Training Analysis & St                                | \$0               | \$0         | \$0                       | \$36,000    | \$0                     | \$0         |
| ICT Strategies (906)   | \$0               | \$12,000    | \$0                       | \$12,000    | \$0                     | \$0         |
| E042112 · Dvlp Business Cases for CLGF                                   | \$0               | \$0         | \$0                       | \$75,000    | \$0                     | \$0         |
| E042114 · Reg Business Plan Implem Proj                                  | \$0               | \$0         | \$0                       | \$125,000   | \$0                     | \$0         |
| E042101 · Projects FIFO (E042101)  | \$0               | \$69,072    | \$0                       | \$103,608   | \$0                     | \$0         |
| E042132 · FIFO Grant Modelling (E042132)                                 | \$0               | \$25,040    | \$0                       | \$29,660    | \$0                     | \$0         |
| E042135 - FY13 Land Deconstraint Business Case (E042135)                 | \$0               | \$85,030    | \$0                       | \$75,000    | \$0                     | \$0         |
| E042134 - Project - Regional Migration Agreement (E042134)               | \$0               | \$47,727    | \$0                       | \$0         | \$0                     | \$0         |
| E042128 · Bureau Srv - Grants Master Plan (E042128)                      | \$0               | \$12,024    | \$0                       | \$22,000    | \$0                     | \$0         |
| E042129 · Bureau Srv - Payroll Processing (E042129)                      | \$0               | \$36,760    | \$0                       | \$50,000    | \$0                     | \$0         |
| New - Bureau Services - Project Portfolio Mgmt                           | \$0               | \$0         | \$0                       | \$10,000    | \$0                     | \$0         |
| E042131 · Bureau Srv - Web Assets (E042131)                              | \$0               | \$27,664    | \$0                       | \$32,000    | \$0                     | \$0         |
| <b>Sub Total - GOVERNANCE - GENERAL OP/EXP</b>                           | \$0               | \$730,404   | \$0                       | \$1,069,339 | \$0                     | \$1,528,823 |

PILBARA Regional Council

ANNUAL STATEMENTS 2012-13

Annual Budget 2013-14

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

|  | Actual<br>2012-13    |                    | Adopted Budget<br>2012-13 |                    | DRAFT BUDGET<br>2013-14 |                    |
|--|----------------------|--------------------|---------------------------|--------------------|-------------------------|--------------------|
|  | Income               | Expenditure        | Income                    | Expenditure        | Income                  | Expenditure        |
| <b>OPERATING INCOME</b>  |                      |                    |                           |                    |                         |                    |
| I042010 - Contributions MC - Op & Admin (I042010)                        | (\$551,468)          | \$0                | (\$551,468)               | \$0                | (\$880,000)             | \$0                |
| I042011 - Contributions MC - Projects (I042011)                          | (\$303,570)          | \$0                | (\$332,589)               | \$0                | \$0                     | \$0                |
| I042040 - Member Contributions - Land De-constraint Business Case Dev. ( | (\$75,000)           | \$0                | (\$75,000)                | \$0                | \$0                     | \$0                |
| I042100 - Pilbara-Kimberley Joint Forum                                  | \$0                  | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| I042041 - Regional Business Plan Implement Grant (I042041)               | (\$125,000)          | \$0                | (\$137,500)               | \$0                | (\$125,000)             | \$0                |
| I042135 - FY13 Land Deconstraint Business Case (I042135)                 | (\$103,745)          | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| <b>Sub Total - GOVERNANCE - GENERAL OP/INC</b>                           | <b>(\$1,158,783)</b> | <b>\$0</b>         | <b>(\$1,096,557)</b>      | <b>\$0</b>         | <b>(\$1,005,000)</b>    | <b>\$0</b>         |
| <b>Total - GOVERNANCE - GENERAL</b>                                      | <b>(\$1,158,783)</b> | <b>\$730,404</b>   | <b>(\$1,096,557)</b>      | <b>\$1,069,339</b> | <b>(\$1,005,000)</b>    | <b>\$1,528,823</b> |
| <b>Total - GOVERNANCE</b>  | <b>(\$1,159,470)</b> | <b>\$742,170</b>   | <b>(\$1,097,312)</b>      | <b>\$1,092,589</b> | <b>(\$1,023,000)</b>    | <b>\$1,584,823</b> |
| <b>TOURISM AND AREA PROMOTION</b>  |                      |                    |                           |                    |                         |                    |
| <b>OPERATING EXPENDITURE</b>   |                      |                    |                           |                    |                         |                    |
| E130030 - CLGF - Coastal Loc & Rest Proj (E130030)                       | \$0                  | \$1,717,409        | \$0                       | \$2,136,195        | \$0                     | \$435,580          |
| New - CLGF - Coastal Loc & Rest 11/12                                    | \$0                  | \$0                | \$0                       | \$0                | \$0                     | \$3,798,103        |
| E130040 - Tourism Short Stay Accom Proj (E130040)                        | \$0                  | \$30,708           | \$0                       | \$66,744           | \$0                     | \$36,036           |
| <b>Sub Total - TOURISM &amp; AREA PROMOTION OP/EXP</b>                   | <b>\$0</b>           | <b>\$1,748,117</b> | <b>\$0</b>                | <b>\$2,202,939</b> | <b>\$0</b>              | <b>\$4,269,719</b> |
| <b>OPERATING INCOME</b>  |                      |                    |                           |                    |                         |                    |
| I130030 - CLGF Grant - Costal Loc & Rest                                 | \$0                  | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| I130031 - Coastal Loc & Rest Stop Contrib (I130031)                      | (\$84,000)           | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| I130040 - Tourism Short Stay Acc. Project                                | \$0                  | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| Grants- RDL - CLGF 11/12 (R201)  | (\$3,714,103)        | \$0                | \$0                       | \$0                | \$0                     | \$0                |
|  | \$0                  | \$0                | \$0                       | \$0                | \$0                     | \$0                |
| <b>Sub Total - TOURISM &amp; AREA PROMOTION OP/INC</b>                   | <b>(\$3,798,103)</b> | <b>\$0</b>         | <b>\$0</b>                | <b>\$0</b>         | <b>\$0</b>              | <b>\$0</b>         |
| <b>Total - TOURISM &amp; AREA PROMOTION</b>                              | <b>(\$3,798,103)</b> | <b>\$1,748,117</b> | <b>\$0</b>                | <b>\$2,202,939</b> | <b>\$0</b>              | <b>\$4,269,719</b> |
| <b>Total - ECONOMIC SERVICES</b>   | <b>(\$3,798,103)</b> | <b>\$1,748,117</b> | <b>\$0</b>                | <b>\$2,202,939</b> | <b>\$0</b>              | <b>\$4,269,719</b> |
| <b>SALARIES AND WAGES</b>  |                      |                    |                           |                    |                         |                    |
| <b>OPERATING EXPENDITURE</b>   |                      |                    |                           |                    |                         |                    |
| <b>NEW - Gross Total Salaries and Wages</b>                              | <b>\$0</b>           | <b>\$231,565</b>   | <b>\$0</b>                | <b>\$223,865</b>   | <b>\$0</b>              | <b>\$320,000</b>   |
| <b>NEW - Gross Total Salaries and Wages Allocated</b>                    | <b>\$0</b>           | <b>(\$231,565)</b> | <b>\$0</b>                | <b>(\$223,865)</b> | <b>\$0</b>              | <b>(\$320,000)</b> |
| <b>Sub Total - SALARIES AND WAGES OP/EXP</b>                             | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>                | <b>\$0</b>         | <b>\$0</b>              | <b>\$0</b>         |
| <b>Total - SALARIES AND WAGES</b>  | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>                | <b>\$0</b>         | <b>\$0</b>              | <b>\$0</b>         |
| <b>NEW - (Surplus) / Deficit - Brought Forward</b>                       | <b>(\$3,075,142)</b> | <b>\$0</b>         | <b>(\$3,075,142)</b>      | <b>\$0</b>         | <b>(\$5,635,576)</b>    | <b>\$0</b>         |
| <b>NEW - (Surplus) / Deficit - Carried Forward</b>                       | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>                | <b>\$576,886</b>   | <b>\$0</b>              | <b>\$0</b>         |
| <b>Sub Total - SURPLUS C/FWD</b>   | <b>(\$3,075,142)</b> | <b>\$0</b>         | <b>(\$3,075,142)</b>      | <b>\$576,886</b>   | <b>(\$5,635,576)</b>    | <b>\$0</b>         |
| <b>Total - SURPLUS</b>   | <b>(\$3,075,142)</b> | <b>\$0</b>         | <b>(\$3,075,142)</b>      | <b>\$576,886</b>   | <b>(\$5,635,576)</b>    | <b>\$0</b>         |
| <b>NEW - Depreciation Written Back</b>                                   | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>                | <b>(\$2,942)</b>   | <b>\$0</b>              | <b>(\$3,000)</b>   |
| <b>000000 - Loss on Sale of Asset Written Back</b>                       | <b>\$0</b>           | <b>(\$8,712)</b>   | <b>\$0</b>                | <b>(\$8,713)</b>   | <b>\$0</b>              | <b>\$0</b>         |
| <b>000000 - Provision for Long Service Leave</b>                         | <b>\$0</b>           | <b>(\$662)</b>     | <b>\$0</b>                | <b>(\$1,000)</b>   | <b>\$0</b>              | <b>(\$1,000)</b>   |
| <b>NEW - Written Down Value Written Back</b>                             | <b>\$0</b>           | <b>(\$16,894)</b>  | <b>\$0</b>                | <b>(\$16,894)</b>  | <b>\$0</b>              | <b>\$0</b>         |
| <b>Sub Total - WRITTEN BACK ITEMS</b>                                    | <b>\$0</b>           | <b>(\$26,268)</b>  | <b>\$0</b>                | <b>(\$29,549)</b>  | <b>\$0</b>              | <b>(\$4,000)</b>   |
| <b>Total - DEPRECIATION</b>  | <b>\$0</b>           | <b>(\$26,268)</b>  | <b>\$0</b>                | <b>(\$29,549)</b>  | <b>\$0</b>              | <b>(\$4,000)</b>   |

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

|  | Actual<br>2012-13 |               | Adopted Budget<br>2012-13 |             | DRAFT BUDGET<br>2013-14 |             |
|--|-------------------|---------------|---------------------------|-------------|-------------------------|-------------|
|  | Income            | Expenditure   | Income                    | Expenditure | Income                  | Expenditure |
| <b>FURNITURE AND EQUIPMENT</b>           |                   |               |                           |             |                         |             |
| <b>GOVERNANCE</b>                        |                   |               |                           |             |                         |             |
| <b>EXPENDITURE</b>                       |                   |               |                           |             |                         |             |
| A10021 - Furniture & Equipment Purchases | \$0               | \$2,602       | \$0                       | \$20,000    | \$0                     | \$0         |
| A10023 - New Printer (A10023)            | \$0               | \$1,143       | \$0                       | \$1,143     | \$0                     | \$0         |
| <b>Sub Total - CAPITAL WORKS</b>         | \$0               | \$3,745       | \$0                       | \$21,143    | \$0                     | \$0         |
| <b>Total - GOVERNANCE</b>                | \$0               | \$3,745       | \$0                       | \$21,143    | \$0                     | \$0         |
| <b>Total - FURNITURE AND EQUIPMENT</b>   | \$0               | \$3,745       | \$0                       | \$21,143    | \$0                     | \$0         |
| <b>PLANT AND EQUIPMENT</b>               |                   |               |                           |             |                         |             |
| <b>GOVERNANCE</b>                        |                   |               |                           |             |                         |             |
| <b>EXPENDITURE</b>                       |                   |               |                           |             |                         |             |
| A10011 - Plant & Equipment Purchases     | \$0               | \$0           | \$0                       | \$0         | \$0                     | \$0         |
| <b>Sub Total - CAPITAL WORKS</b>         | \$0               | \$0           | \$0                       | \$0         | \$0                     | \$0         |
| <b>Total - GOVERNANCE</b>                | \$0               | \$0           | \$0                       | \$0         | \$0                     | \$0         |
| <b>Total - PLANT AND EQUIPMENT</b>       | \$0               | \$0           | \$0                       | \$0         | \$0                     | \$0         |
| <b>GRAND TOTALS</b>                      | (\$8,120,234)     | \$2,484,658   | (\$4,269,735)             | \$3,880,902 | (\$6,713,576)           | \$5,850,542 |
|  |                   | (\$5,635,576) |                           | (\$388,833) |                         | (\$863,034) |